MINUTES
GULF COAST PROTECTION DISTRICT

March 20, 2026

The Board of Directors (the "Board") of Gulf Coast Protection District (the "District") met in regular session, open to the public, on the 20th day of March, 2026, at 1150 Gemini Street, Suite 1050, Houston, Texas 77058, inside the boundaries of the District, and the roll was called of the members of the Board:

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| Roger Guenther | President |
| Michel Bechtel | Vice President |
| Sally Bakko | Secretary |
| Larry Taylor | Assistant Secretary |
| Bob Mitchell | Director |
| Lori Traweek | Director |
| Billy Combs | Director |
| Tina Petersen | Director |
| Allan Ritter | Director |
| Kirk Roccaforte | Director |
| Sharon D. Hulgan | Director |

and all of the above were present except Directors Roccaforte and Taylor, thus constituting a quorum.

Also present for all or part of the meeting were: Coalter Baker, Executive Director for the District; Dedrea Norman, Chief Financial Officer for the District; Robert Thomas, Chief Program Manager for the District; Emily McGinty, Executive Assistant to the Executive Director for the District; Heather Betancourth, Communications Director for the District; Annie Linthicum, Grant Accounting Manager for the District; Bryan Williams, Non-Federal Sponsor WIK Accounting Manager for the District; Emily Williams, Government Relations Specialist for the District; Natalia Alanis, Community Relations Specialist for the District; Troy Griffin, Systems Administrator & IT Business Analyst for the District; Toby Davis of Jefferson County Drainage District No. 7; Sarah Purdon of the Texas General Land Office ("GLO"); Chris Sallese of GFT Infrastructure, Inc.; Ross Gordon of Gordon Consulting Group; David Oliver and Cheryl Panozzo of Allen Boone Humphries Robinson LLP ("ABHR"); and other members of the public, including those persons included on the attached list.

ROLL CALL

Mr. Baker called roll and confirmed a quorum was present.

PUBLIC COMMENTS

There were no public comments.

MINUTES OF PREVIOUS MEETING

The Board considered approving the minutes of the February 11, 2026, meeting. After review and discussion, Director Bechtel moved to approve the minutes of the February 11, 2026, meeting as submitted. Director Bakko seconded the motion, which passed unanimously.

FINANCIAL AND BOOKKEEPING MATTERS

Ms. Norman reviewed the bookkeeper's report, including the list of checks for payment of District bills, a copy of which is attached. After review and discussion, Director Traweek moved to approve the bookkeeper's report and payment of the bills. Director Combs seconded the motion, which passed unanimously.

AMENDED ADMINISTRATIVE POLICIES AND PROCEDURES MANUAL

The Board concurred to table this item to a future Board meeting.

REPORT FROM EXECUTIVE DIRECTOR, CHIEF FINANCIAL OFFICER, AND CHIEF PROGRAM MANAGER

Mr. Baker reported regarding a tour related to the Sabine to Galveston project ("S2G") on February 19, 2026 with U.S. Army Corps of Engineers ("USACE") Southwestern Division Programs Director Dave Hibner.

Mr. Baker then reported regarding $5 million in federal funding for Coastal Texas Protection and Restoration Project ("Coastal Texas") for fiscal year 2026 included in the Energy and Water Development Appropriations Act and stated that the 2026 USACE workplan is anticipated to be released in May 2026, with the potential for additional funding for Coastal Texas.

Mr. Baker also reported regarding coordination with the GLO on the upcoming Legislative Appropriations Request for the 90th Texas Legislative Session.

Mr. Baker reported regarding an upcoming meeting with Congressman Chuck Fleischmann, chairman of the Energy and Water Subcommittee, and his leadership staff in Washington, DC on March 25, 2026, to request funding for Coastal Texas.

Mr. Thomas updated the Board on matters related to S2G and stated that focus remains on the Post Authorization Change Report (the "PACR") for the Orange County Separable Element of S2G (the "Orange County Project") and on the PACR and

Contract PAV03C for the Jefferson County Separable Element of S2G (the "Jefferson County Project").

Mr. Thomas reported regarding the initiation of a Cooperative Research and Development Agreement with USACE Engineering Research and Development Center.

Ms. Norman reported on financial and administrative efforts from the previous month, including preparation and submittal of the following: (1) an advance funding request to the GLO for funding appropriated by Senate Bill 1, 87th Texas Legislature, Regular Session ("SB 1") in the amount of $366,691.29 for the Jefferson County Project (Cost Category 7); (2) an advance funding request to the GLO for funding appropriated by SB 1 in the amount of $542,758.50 for Coastal Texas (Cost Category 8); and (3) an advance funding request to the GLO for funding appropriated by SB 1 in the amount of $1,264,878.15 for the Jefferson County Project (Cost Category 5).

REPORT FROM PRESIDENT OF THE BOARD

Director Guenther reported that Director Bechtel has been appointed to the Port Commission of the Port of Houston Authority. He commended District staff on various District social media and outreach efforts, including a video produced by the District to emphasize the importance of Coastal Texas.

Director Bechtel discussed the recent Infrastructure Summit hosted by Harris County Precinct 2 Commissioner Adrian Garcia, at which Director Petersen participated as a panelist.

Director Hulgan joined the meeting.

SABINE TO GALVESTON MATTERS

Mr. Sallese and Mr. Gordon gave a presentation on District program management matters related to the Orange County Project.

Mr. Gordon updated the Board on efforts related to the PACR, Task Order No. 12 (adaptability/cost optimization), Task Order No. 13 (35% design), and the Supplemental Environmental Impact Statement. He noted that Task Order No. 12 was awarded by USACE to the Joint Venture last week and negotiations related to Task Order No. 13 are ongoing.

Mr. Sallese reviewed a summary of recent program management actions. He reported that the Integral Determination Report for work-in-kind credit was approved by USACE Galveston on February 27, 2026, and provided an update regarding HTRW policy compliance for the Orange County Project and other future District projects.

Mr. Sallese also reviewed a summary of upcoming program management activities for the next 30-60 days and financials for the program management team

REPORT FROM JEFFERSON COUNTY DRAINAGE DISTRICT NO. 7

Mr. Davis provided a report on the Jefferson County Project, including the status of construction contracts, acquisition of land, and utility relocations for the project. He stated he anticipates that advertisement for bids for the Contract PAV03C project will commence in June 2026.

COASTAL TEXAS MATTERS

The Board concurred to defer this item until later in the meeting.

REPORT FROM GENERAL LAND OFFICE

Ms. Purdon reported regarding the advance funding requests submitted by the District for funding appropriated by SB 1 for the Jefferson County Project and for Coastal Texas.

Ms. Purdon then reported regarding collaboration with the District on the Legislative Appropriations Request for the 90th Texas Legislative Session.

Ms. Purdon provided an update regarding the memorandum of understanding for Coastal Texas construction work that GLO submitted to USACE.

Ms. Purdon reported regarding an upcoming West Galveston Beach and Dune System real estate meeting with the District and USACE on March 27, 2026.

Ms. Purdon reported that the design plans for the initial segment of ecosystem restoration segment G-28, Bolivar Peninsula and West Bay Gulf Intracoastal Waterway Shoreline and Island Protection, a project included in Coastal Texas, are moving into the 90% design phase. She noted that issues regarding a Piping Plover critical habitat have been resolved and all cultural responses from the State Historical Preservation Office have been approved.

Ms. Purdon reported that GLO, the District and USACE recently participated in the Society of American Military Engineers Industry Day.

REPORT FROM REGION 6 STATE FLOOD PLANNING GROUP

Director Bakko updated the Board regarding the 2028 Regional Flood Plan and reported that the Regional Flood Planning Group is holding a series of public meetings for the purpose of receiving community feedback.

In response to an inquiry by Director Bechtel, Director Bakko discussed the proposed Pelican Island Bridge replacement project in Galveston, including estimated cost and funding for the project.

SCHEDULE AND LOCATION FOR NEXT MEETING

Director Guenther reported that the District's next meeting will be held on Wednesday, April 8, 2026, at 10:00 a.m. at 1150 Gemini St., Houston, Texas 77058.

CONVENE IN EXECUTIVE SESSION PURSUANT TO SECTION 551.071, TEXAS GOVERNMENT CODE, TO CONSULT WITH ATTORNEYS

At 10:35 a.m., the Board convened in executive session pursuant to Section 551.071, Texas Government Code, to seek the advice of its attorney on Coastal Texas and S2G matters. Present at the closed meeting were Directors Guenther, Bechtel, Mitchell, Bakko, Traweek, Combs, Petersen, Ritter and Hulgan, Mr. Baker, Ms. Norman, Mr. Thomas, Mr. Oliver, and Ms. Panozzo.

CONVENE IN EXECUTIVE SESSION PURSUANT TO SECTION 551.072, TEXAS GOVERNMENT CODE, TO DELIBERATE THE PURCHASE, EXCHANGE, LEASE, OR VALUE OF REAL PROPERTY

The Board did not convene in executive session pursuant to Section 551.072, Texas Government Code.

RECONVENE IN OPEN SESSION AND AUTHORIZE APPROPRIATE ACTION

At 11:24 a.m., the Board reconvened in open session.

COASTAL TEXAS MATTERS

Mr. Thomas provided an update on design of the Bolivar Roads Gate System. He reviewed and recommended approval of Task Order No. 2 to the Master Services Agreement for Engineering Services with Jacobs Engineering Group Inc. for the Bolivar Roads Gate System. Following review and discussion, Director Bechtel moved to approve Task Order No. 2 to the Master Services Agreement for Engineering Services with Jacobs Engineering Group Inc. and direct that such task order be filed appropriately and retained in the District's official records. Director Hulgan seconded the motion, which passed unanimously.

Mr. Baker presented a Resolution Regarding Navigation Safety, Industry Coordination, and Stakeholder Engagement in the Design and Implementation of the Coast Texas Project (the "Resolution"). After review and discussion, Director Bechtel moved to approve the Resolution and direct that it be filed appropriately and retained

in the District's official records. Director Ritter seconded the motion, which passed unanimously.

Mr. Thomas provided an update on design of the Bolivar and West Galveston Beach and Dune System.

Mr. Thomas then reviewed and recommended approval of a Master Research Agreement between the District and Texas A&M University and a related Task Order No. 1 for the Coastal Texas Research Council. After review and discussion, Director Bakko moved to approve the Master Research Agreement and Task Order No. 1 with Texas A&M University, and direct that such agreement and task order be filed appropriately and retained in the District's official records. Director Combs seconded the motion, which passed unanimously.

ADJOURNMENT

There being no further business to come before the Board, the meeting was adjourned.

/s/ Sally Bakko
Secretary, Board of Directors

(SEAL)

## LIST OF ATTACHMENTS TO MINUTES


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